



UNIVERSITY OF  
MICHIGAN

# Implementing A2Zero

Shana Weber | Associate Vice President for Campus Sustainability

Kevin Morgan | Manager, Energy Management, Office of Campus Sustainability

March 11, 2025



# Introduction



# Foundational Presidential Initiatives

**M** | **VISION 2034**  
ANN ARBOR | DEARBORN | FLINT

Vision 2034 Framework

**VISION 2034** / **Look to Michigan**

By 2034, we will be the defining public university, boldly exemplified by our innovation and service to the common good. We will leverage our interdisciplinarity and excellence at scale to educate learners, advance society, and make groundbreaking discoveries to impact the greatest challenges facing humanity.

Our Excellence At Scale: **Impact Areas**

Over the next 10 years, we will harness our unparalleled excellence and vast intellectual resources to make dramatic, focused, and demonstrable advancements in service to humanity.

Life-Changing Education	Human Health and Well-Being	Democracy, Civic and Global Engagement	Climate Action, Sustainability, and Environmental Justice
-------------------------	-----------------------------	--	---

**Investing In Our Vision: Commitments**

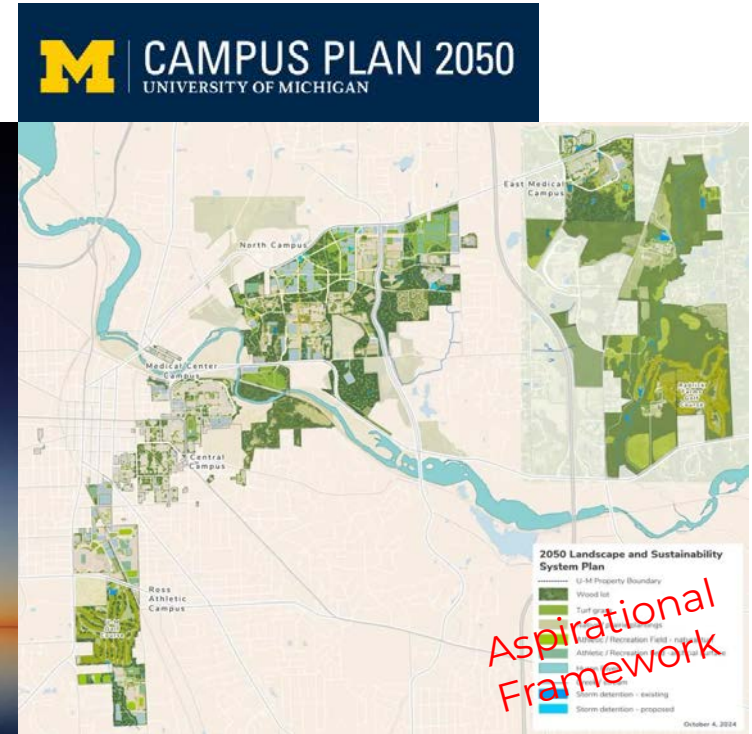
To fully realize our vision as the defining public university, we will make strategic investments in core commitments designed to advance our mission and boldly affirm the critical role of higher education in society for generations to come.

Purpose-Driven Education and Student Experience	Research, Scholarship, Discovery, and Artificial Intelligence	Community Health Support, Prevention, and Performance	Arts and Creative Expression	Diversity, Equity, and Inclusion	Faculty and Staff Engagement and Experience	Innovation, Partnerships, and Economic Development
---	---	---	------------------------------	----------------------------------	---	--

**Foundation: Foundational Supports**

We will implement cross-campus strategies and plans designed to build momentum, unlock resources, and provide critical infrastructure to enable our vision.

Campus Plan 2050	Operational and Financial Strategy	Development Campaign	Communications Strategy	Technological Infrastructure Plan
------------------	------------------------------------	----------------------	-------------------------	-----------------------------------



# Executive Sustainability Leadership



**Shalanda Baker**

*Vice Provost for Sustainability &  
Climate Action*



**Shana Weber**

*Associate Vice President for  
Campus Sustainability*



**Tony Denton**

*Senior Vice President, Chief  
Environmental, Social, and  
Governance Officer, U-M Health*



# Activation at All Scales



# Current Goals: Sustainability & Climate Action



On-campus Solar Panels | North Campus

## Carbon Neutrality

- **2040:** eliminate direct, on-campus greenhouse gas emissions (Scope 1).
- **2025:** net zero emissions from purchased power (Scope 2).
- **2025:** establish goals for indirect emission sources (Scope 3).
- **2050:** achieve a net-zero endowment (Scope 3).

## Ann Arbor Campus Sustainability

### Current goals to be updated in 2025:

- Waste reduction
- Sustainable food
- Resilient Grounds

# Defining Greenhouse Gas Emissions



## Scope 1

Emissions from sources the university owns and operates directly.



## Scope 2

Emissions from purchased electricity.



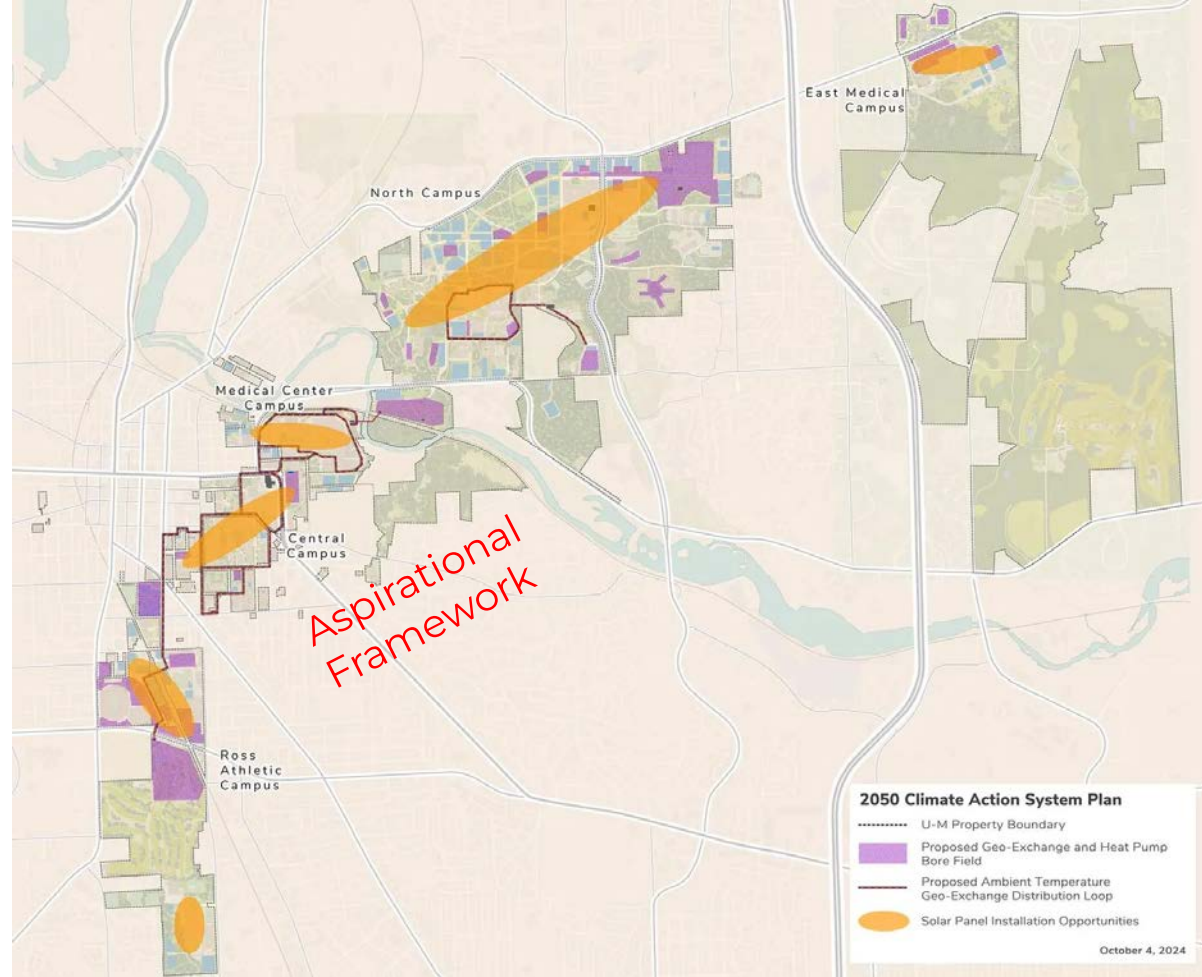
## Scope 3

Indirect emissions from U-M activities, but from sources not owned or controlled by the university.



# **M** | CAMPUS PLAN 2050 UNIVERSITY OF MICHIGAN

Bringing **Bold** Ideas to *Life*





# Campus-as-lab



**Top Left:** U-M campus Farm  
**Top Right:** Matthaei Botanical Gardens  
**Middle and Bottom Right:** Energy Transition Projects  
Geo-exchange Installation on U-M's North Campus  
Solar PV Tour on U-M's North Campus





# Showcase Facilities

Princeton Example



Hayward Geo Project - Site Plan







UNIVERSITY OF  
MICHIGAN

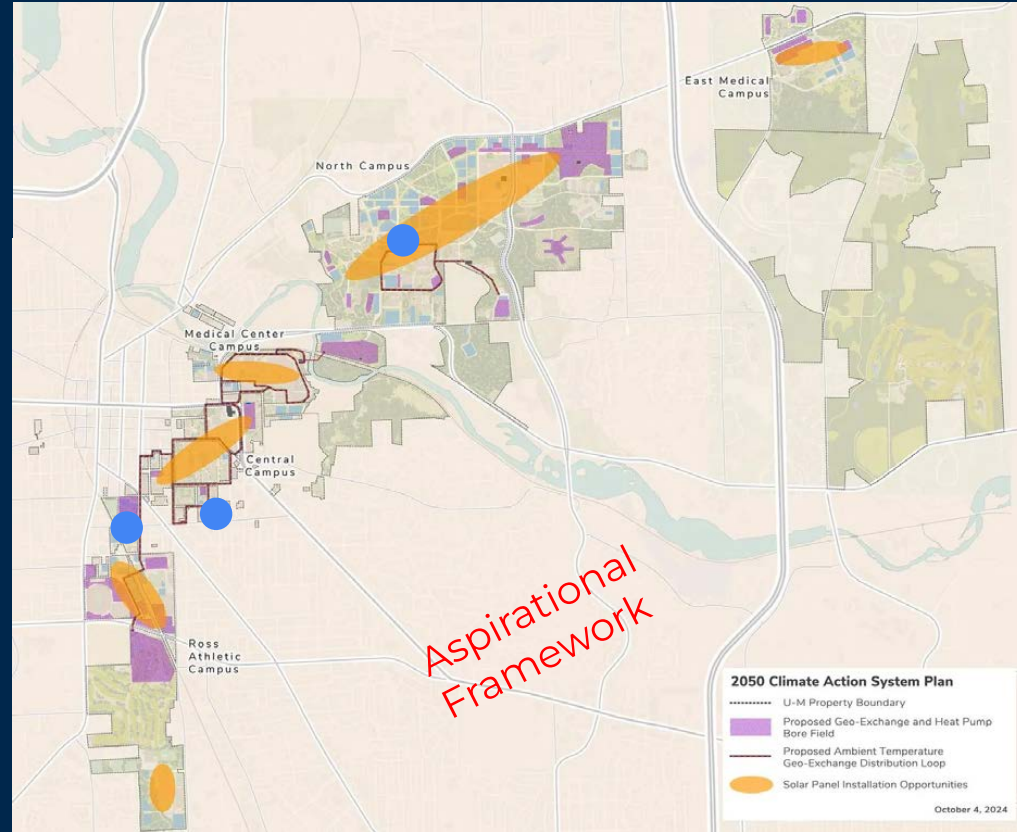
---

**Kevin Morgan | Manager, Energy Management, Office of Campus Sustainability**



# Campus Geo-Exchange Projects

- Leinweber Building/Hayward Geo Facility
- Central Campus Residential Development
- Ginsberg Building



# Leinweber Building/Hayward Geo Facility

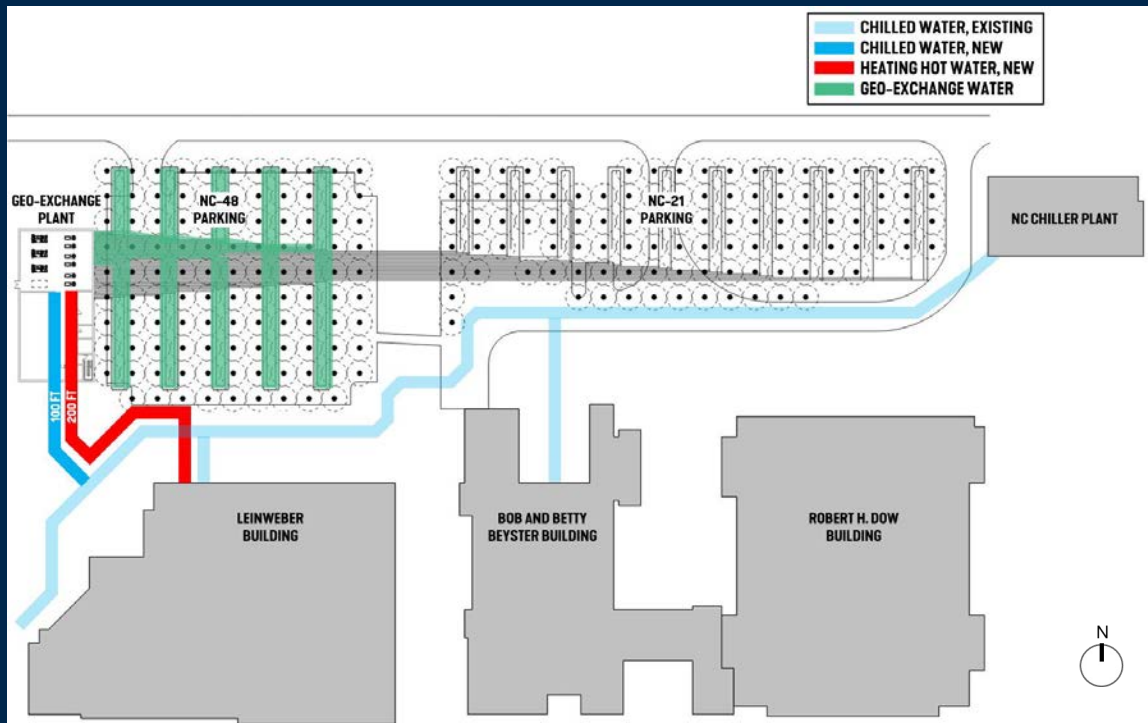
- 2200 Hayward St.
- 163,000 GSF
- LEED Gold



MARCH 11, 2023

# Leinweber Building/Hayward Geo Facility

Configuration	Vertical Closed Loop
Borehole Quantity	99
Borehole Pipe Size	1-1/2 Inch
Borehole Active Depth	700 Feet (Typical for 8)
Borehole Total Depth	705 Feet (Typical for 8)
Borehole Separation	20 Feet on Center
Number of Circuits	2
Soil Thermal Conductivity	1.2 BTU/(H°Ft*° F)
Peak Heating	1,920 MBh
Peak Cooling	3,900 MBh
Heating EFLH	1,200 Hours
Cooling EFLH	1,300 Hours





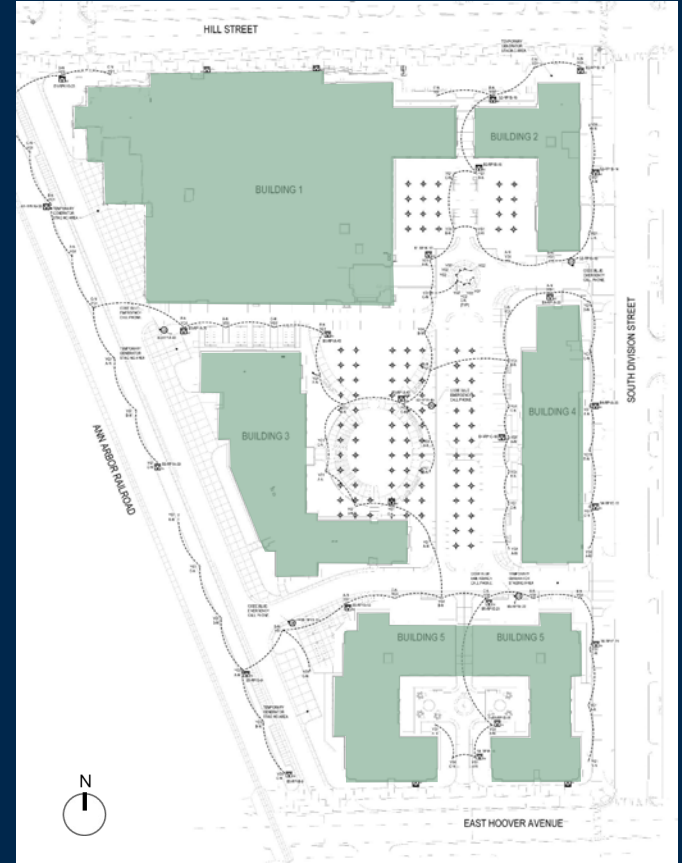
# Central Campus Residential Development

- S. Division & Hoover
- 680,000 GSF
- LEED Platinum



# Central Campus Residential Development

Configuration	Vertical Closed Loop
Borehole Quantity	110
Borehole Pipe Size	6 Inch
Borehole Active Depth	800 Feet
Borehole Total Depth	808 Feet
Borehole Separation	20 Feet on Center
Number of Circuits	11
Soil Thermal Conductivity	1.6 BTU/(H°Ft*° F)
Peak Heating	2,191 MBh
Peak Cooling	3,685 MBh
Heating EFLH	2,979 Hours
Cooling EFLH	1,178 Hours





# Edward and Rosalie Ginsberg Building

1024 Hill St.

11,000 GSF

LEED Gold

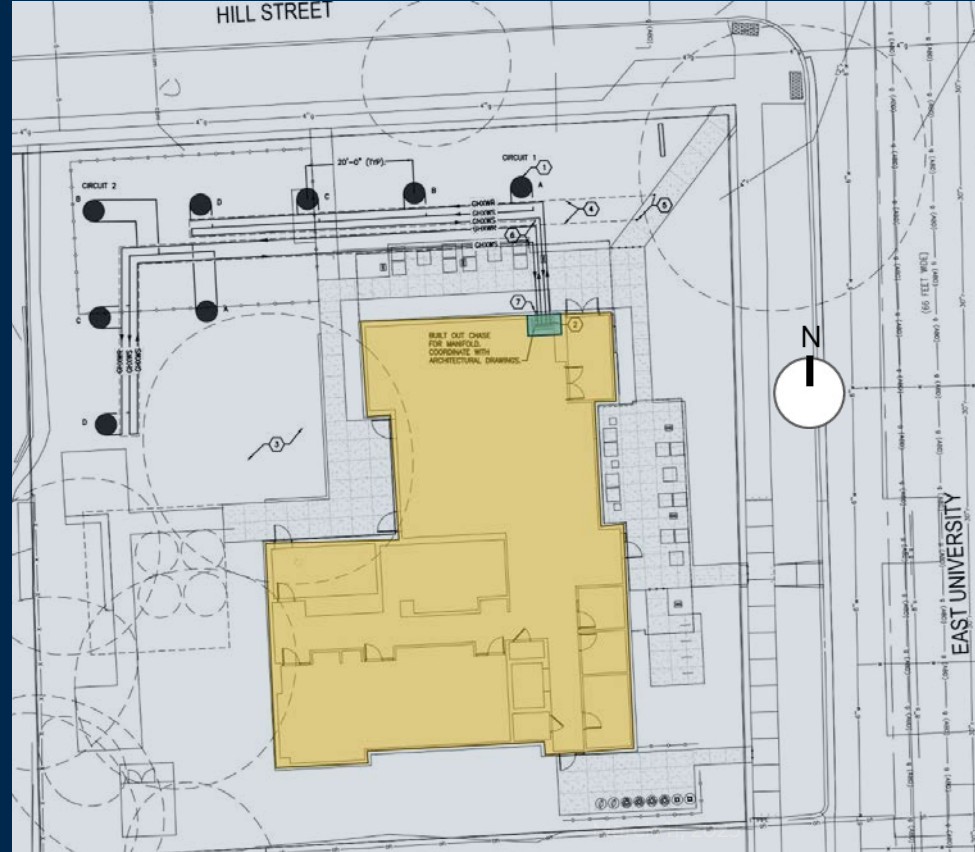


March 11, 2025



# Edward and Rosalie Ginsberg Building

Configuration	Vertical Closed Loop
Borehole Quantity	8
Borehole Pipe Size	1-1/4 Inch
Borehole Active Depth	535 Feet (Typical for 8)
Borehole Total Depth	540 Feet (Typical for 8)
Borehole Separation	20 Feet on Center
Number of Circuits	2
Soil Thermal Conductivity	1.4 BTU/(H°Ft*° F)
Peak Heating	127 MBh
Peak Cooling	287 MBh
Heating EFLH	776 Hours
Cooling EFLH	640 Hours



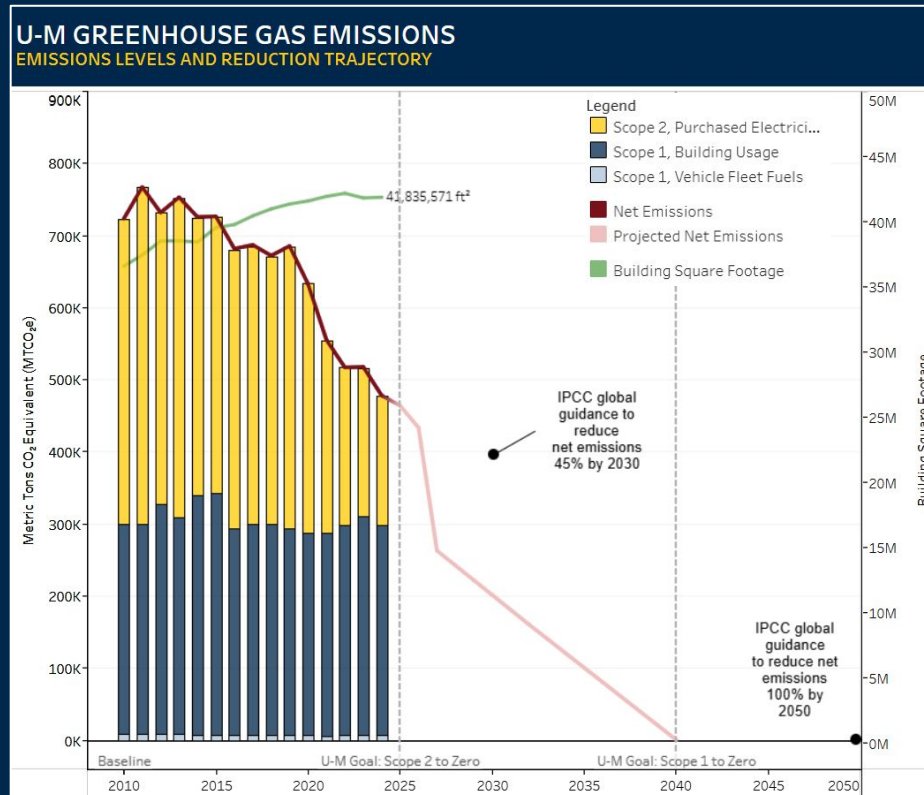
# Construction Standards

- **LEED Silver Certification** (Minimum)
- **Exceed ASHRAE 90.1** baseline requirements by **20%** for New Construction projects; **15%** Renovations
- Use **20% less water** than EPA 1992 baseline
- Comply with project-specific **Building Maximum Emissions Target** (est. by U-M)
- Employ **Mandatory Energy Conservation Measures (ECMs)** (est. by U-M); includes maximum window-to-wall ratios, VAV direct digital control, and new building envelope thermal scanning during construction.
  - ECMs evaluated on set payback periods



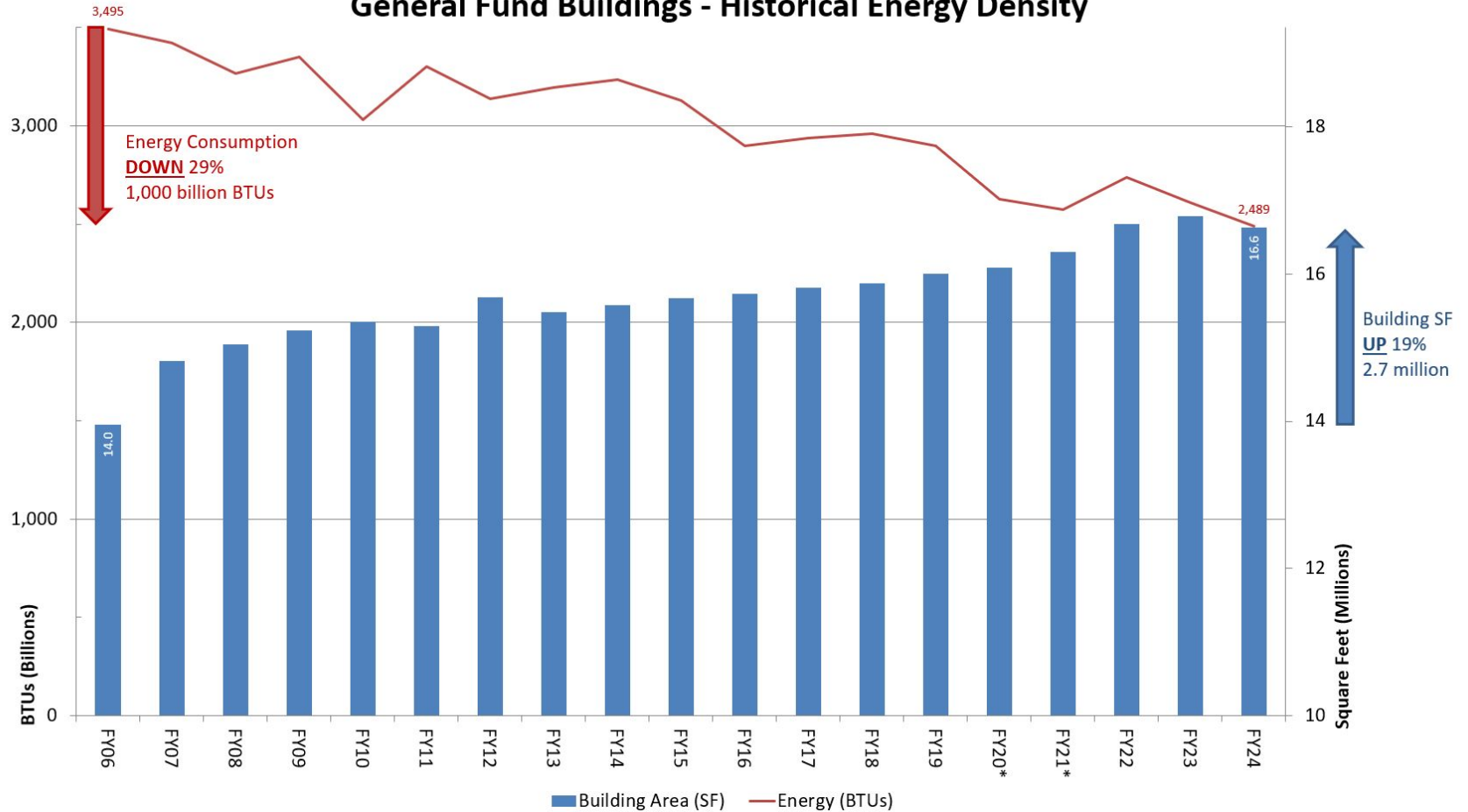
# Energy Management

Why focus on existing buildings?





## General Fund Buildings - Historical Energy Density



# Energy Management

- **Goal: reduce energy consumption and greenhouse gas emissions in buildings**
- Energy Conservation Measures (ECMs)
- Existing Building Commissioning
  - Operational improvements
  - Building tune-ups
  - Room-side re-commissioning



# Energy Management

- Collaborations with many departments to support energy work:
  - Architecture, Engineering & Construction
  - Maintenance Services
  - Utilities
  - Schools & colleges
- Work began in early 1990s with first energy engineer positions
- Historical focus on General Fund buildings, now expanding throughout campus



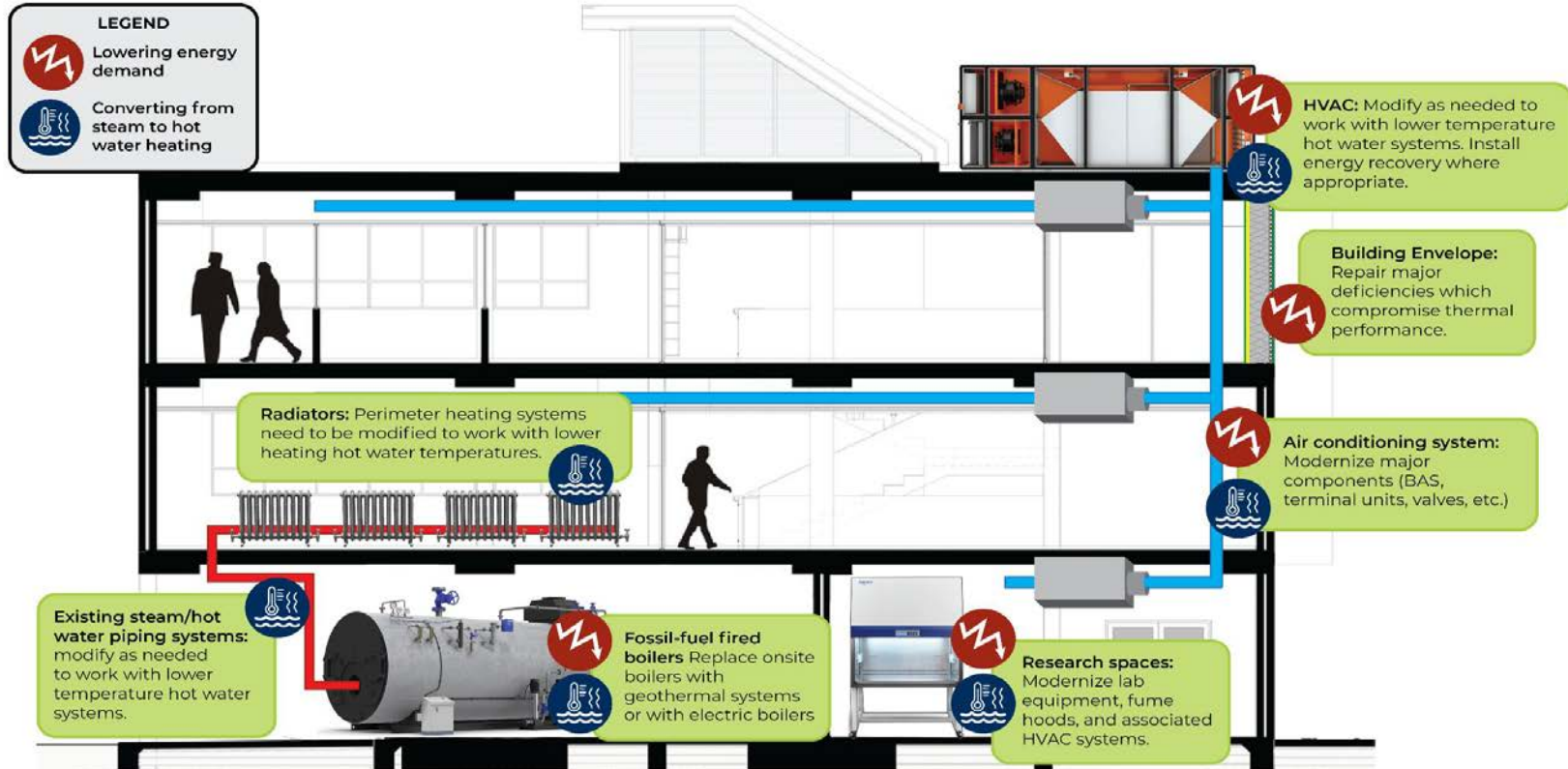


# Energy Management

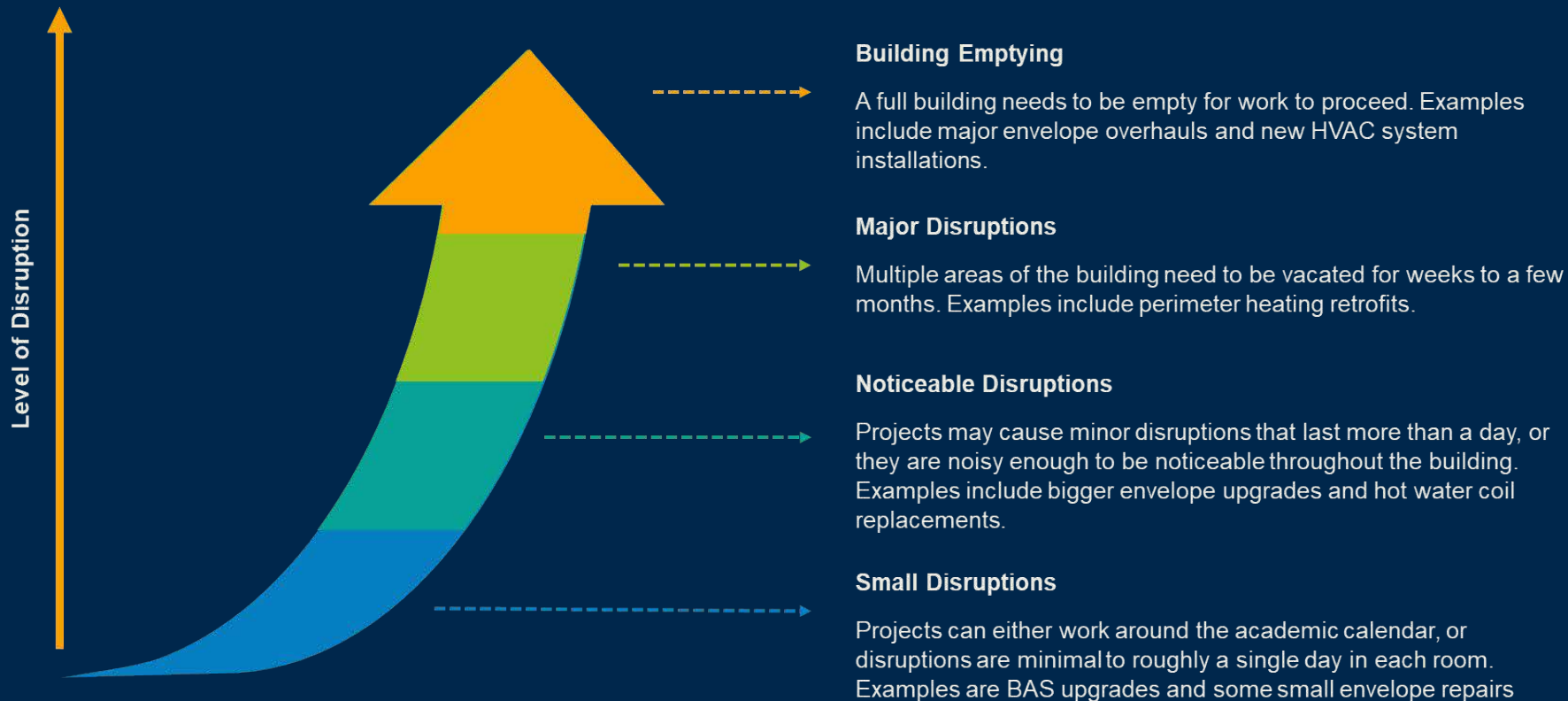


<https://ocs.umich.edu/resources/sustainability-data/individual-building/>

# Energy Management



# Energy Management





# Questions?



UNIVERSITY OF  
MICHIGAN

Thank you!